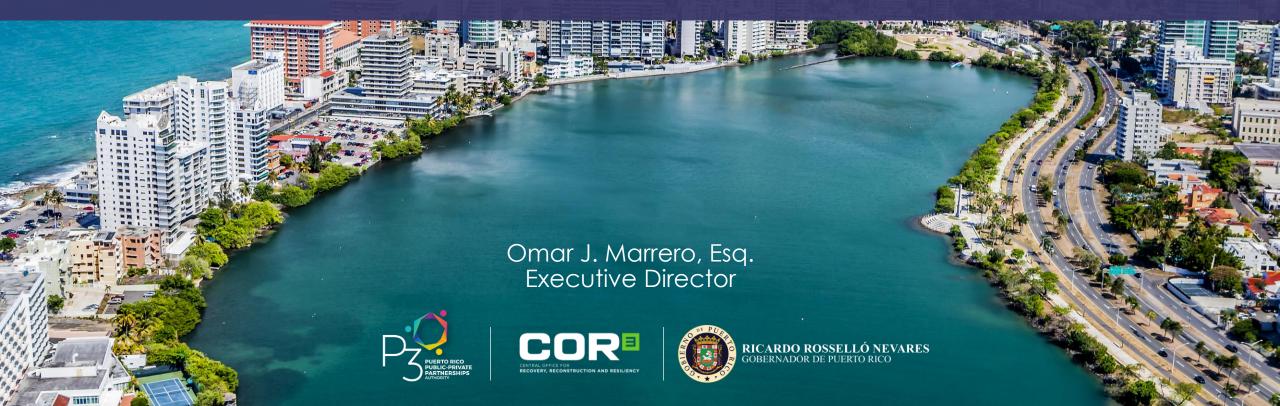
Transform the Energy System



March 6, 2019





Energy Infrastructure

DAMAGE OVERVIEW	REPAIRS	NEEDS
The storms decimated both transmission and distribution lines	Reconstruction of power backbone	Customer-centric energy system
Poles and transmission towers destroyed	Restored power 100% of the customers	Affordable, reliable, and scalable.
900 conductor and insulator failures systemwide		Renewables, microgrids, and distributed energy resources.
74% of substations, both primary and secondary suffered damages Longest sustained power outage in US history		





Energy Sector Recovery Core Objectives Review

Why are we doing this?

- Improved quality of life, safety and security for PR citizens
- Reliable energy services for businesses on the island
- Attract new business development, investment and drive job growth

What is it we are delivering?

- More affordable, resilient, reliable, and flexible energy services
- More sustainable and distributed energy resources including natural gas, solar, wind and hydro

How are we doing it?

- Engaged industry leading advisors to lead energy system modernization planning, funding formulation and program management
- Plan to engage leading engineering, design and construction firms to build, invest in and operate the new modern system in Puerto Rico

ESO Operating principles

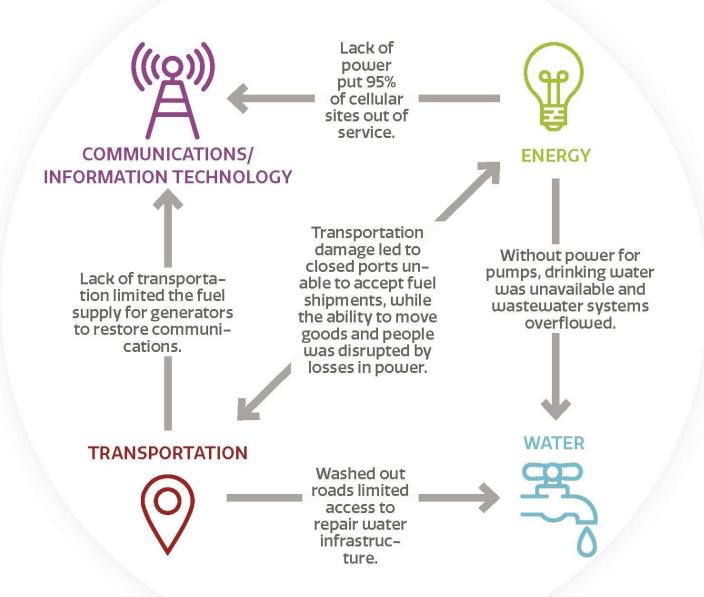
- Engage and collaborate One team approach
- Full transparency
- Execute with a sense of urgency







Lifeline systems



And without those lifeline systems:



Many heath care facilities were not open, and people were unable to travel to those that were. Public health and the environment were at risk due to inadequate sanitation and poor hygiene.



Emergency services were immobilized.

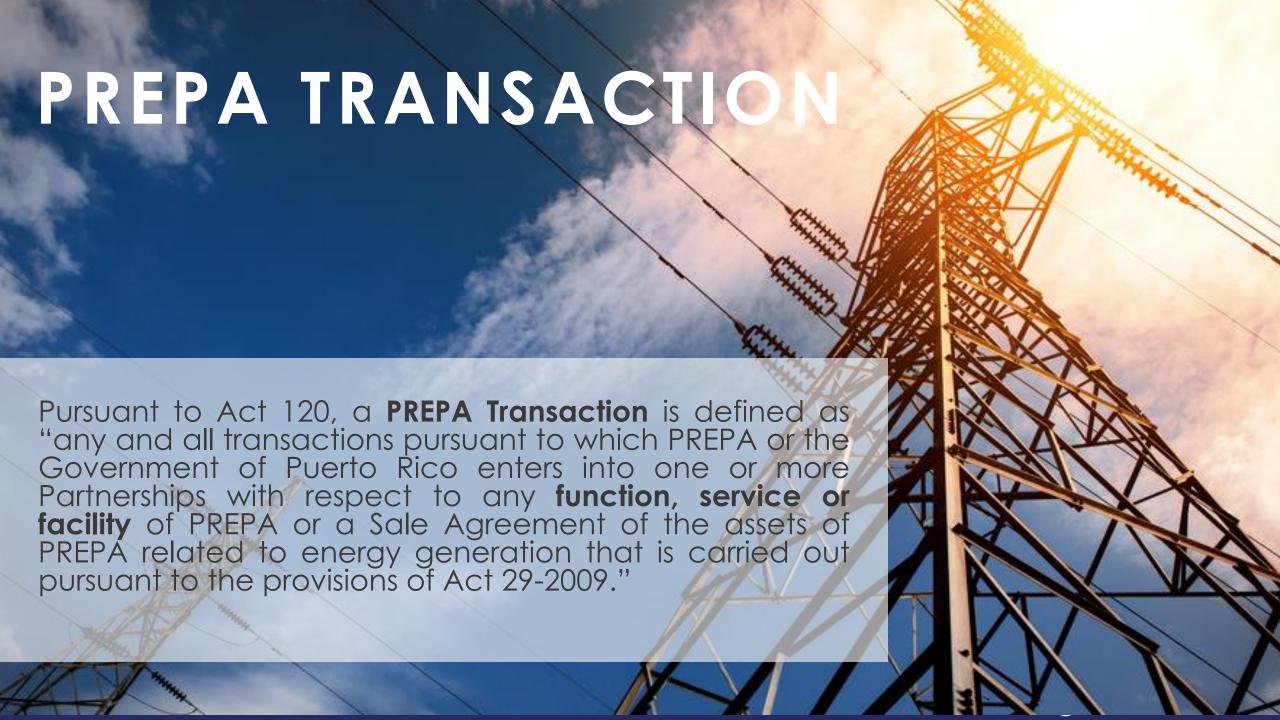


Many businesses were not open, stores could not get supplies, and people often could not get to those that were operational.

Transformation Act

- On January 22, 2018 the Governor of Puerto Rico, Ricardo Rosselló, announced his intent to transform and modernize the electric system through private ownership or operation of PREPA's assets.
- On June 20, 2018, the Governor signed the Puerto Rico Electric System Transformation Act, Act No. 120-2018 (Act 120), which establishes the legal framework for the sale, disposition and/or transfer of operations, functions and services of PREPA.
- Act 120 designates the Puerto Rico Public-Private Partnerships Authority (P3A) as the only government entity authorized to, and responsible for, among others, implementing the public policy regarding the sale, disposition and/or transfer of operations, functions and services of PREPA (PREPA Transactions).
- The P3A is further tasked with determining the functions, services and/or facilities for which public private partnerships shall be established, and which PREPA generation assets shall be sold.





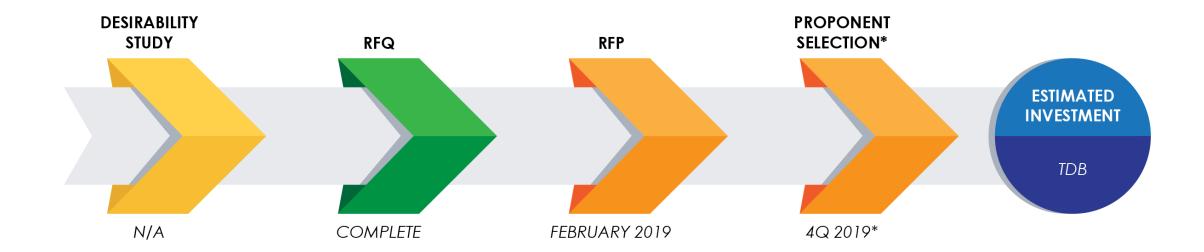


- Management and operation of Puerto Rico's electric power transmission and distribution system (T&D) pursuant to a long term contract.
- Increase T&D resiliency and reliability, deployment of new technologies, and deliver low-cost electricity to ratepayers in Puerto Rico.
- Includes the administration of certain federal disaster recovery funding applicable to the energy sector.





Electric Power Transmission and Distribution System

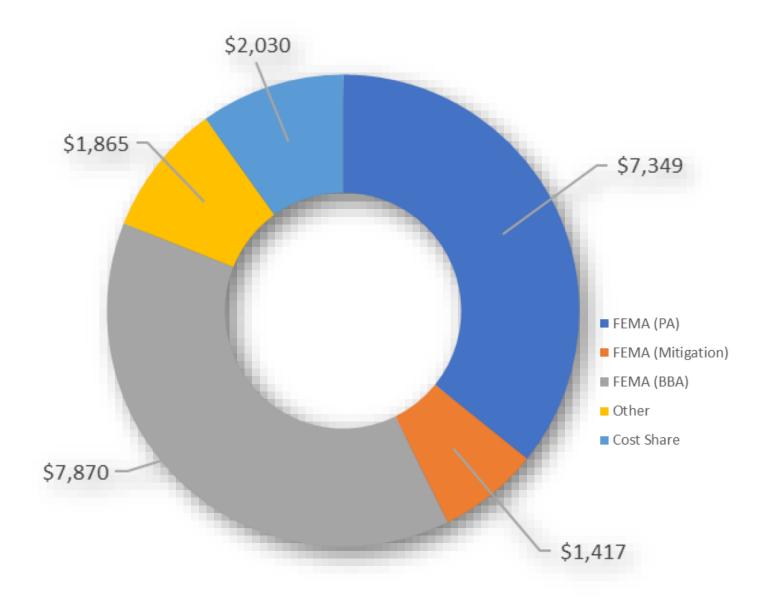






Puerto Rico Energy System Master Plan

- Programs and initiatives for the fulfillment of key objectives in the Governor's plan.
- ~\$21 billion in total capital expenditures.
- Capital expenditures are for transmission, distribution and substation repair, hardening and reinforcement.
- Majority of FEMA funding (Public Assistance) is allocated towards T&D.







CONSTRUIMOS









Thank you









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